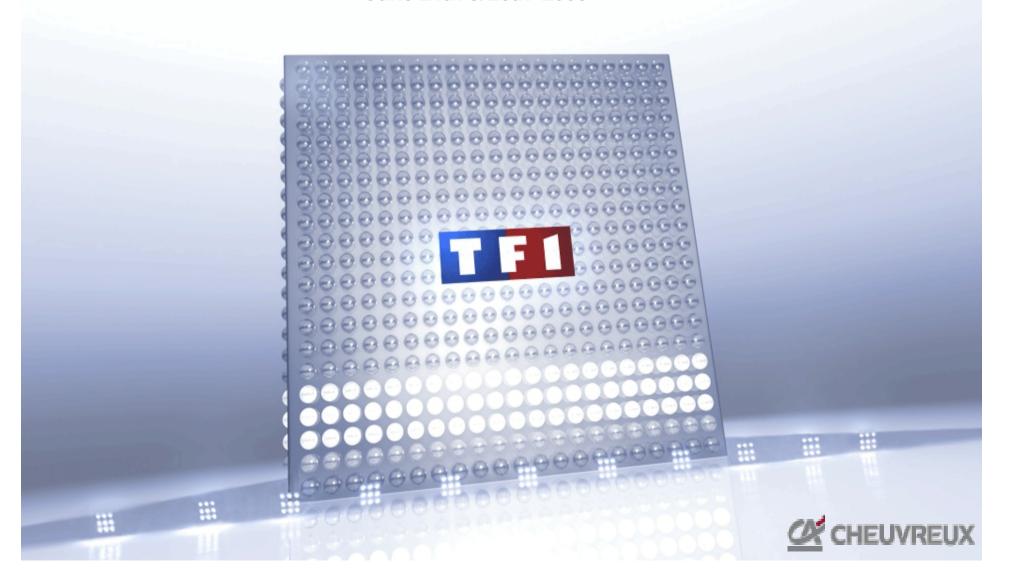
# Roadshow Geneva - Milan

June 24th & 25th 2008



# **Disclaimer**

All forward-looking statements are TF1 management's present expectations of future events and are subject to a number of factors and uncertainties that could cause actual results to differ materially from those described in the forward-looking statements.



# **Revenue evolution**

| €M                            | Q1 2008 | Q1 2007 | Change | %       |  |
|-------------------------------|---------|---------|--------|---------|--|
| Broadcasting France           | 557.7   | 581.6   | (23.9) | (4.1%)  |  |
| TF1 SA                        | 442.5   | 458.0   | (15.5) | (3.4%)  |  |
| Theme channels in France      | 46.4    | 46.2    | 0.2    | 0.4%    |  |
| Group Téléshopping            | 38.0    | 41.9    | (3.9)  | (9.3%)  |  |
| TF1 Entreprises               | 5.6     | 7.0     | (1.4)  | (20.0%) |  |
| e-tf1                         | 12.4    | 13.9    | (1.5)  | (10.8%) |  |
| In-house production companies | 7.5     | 8.9     | (1.4)  | (15.7%) |  |
| Others                        | 5.2     | 5.7     | (0.5)  | (8.8%)  |  |
| Audiovisual rights            | 36.5    | 60.7    | (24.2) | (39.9%) |  |
| TF1 Vidéo                     | 24.6    | 27.7    | (3.1)  | (11.2%) |  |
| Catalogue                     | 11.9    | 33.0    | (21.1) | (63.9%) |  |
| International broadcasting    | 64.2    | 60.0    | 4.2    | 7.0%    |  |
| Total revenue                 | 658.4   | 702.3   | (43.9) | (6.3%)  |  |





# **Consolidated income statement**

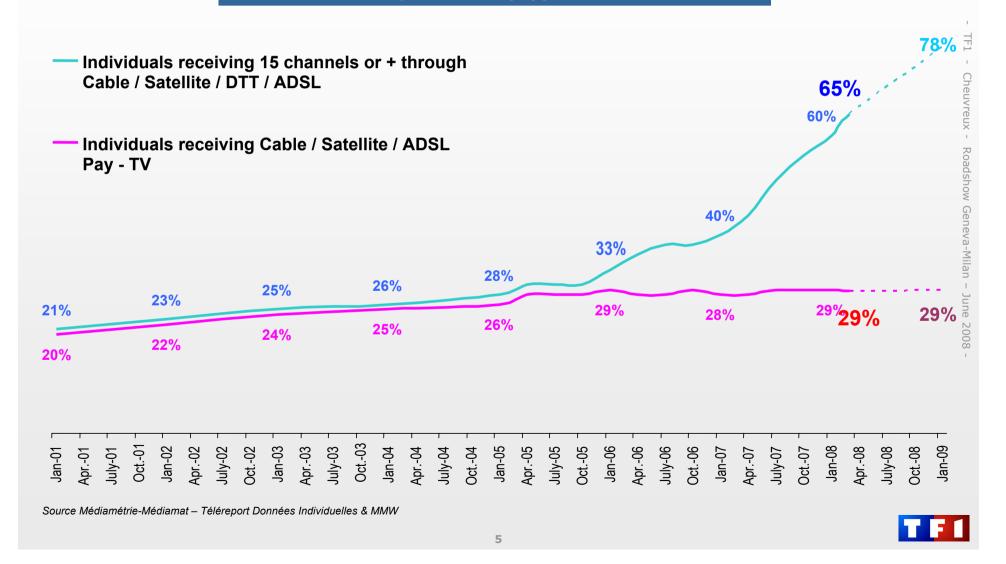
| €M  | Q1 2008 | Q1 2007 | Change | %       |
|---|---------|---------|--------|---------|
| Consolidated revenue                      | 658.4   | 702.3   | (43.9) | (6.3%)  |
| Total programming cost                    | (235.5) | (227.3) | (8.2)  | 3.6%    |
| Total other operating income and expenses | (297.3) | (315.6) | 18.3   | (5.8%)  |
| Amortisation and depreciation             | (26.8)  | (34.4)  | 7.6    | (22.1%) |
| Operating income                          | 98.8    | 125.0   | (26.2) | (21.0%) |
| Cost of net debt                          | (4.4)   | (3.5)   | (0.9)  | 25.7%   |
| Other financial income and expenses       | 2.7     | 9,5     | (6,8)  | (71,6%) |
| Income tax expense                        | (28.6)  | (42.0)  | 13.4   | (31.9%) |
| Share of profits / losses of associates   | 1.9     | (0.5)   | 2.4    | -       |
| Net result from continuing operations     | 70.4    | 88.5    | (18.1) | (20.5%) |



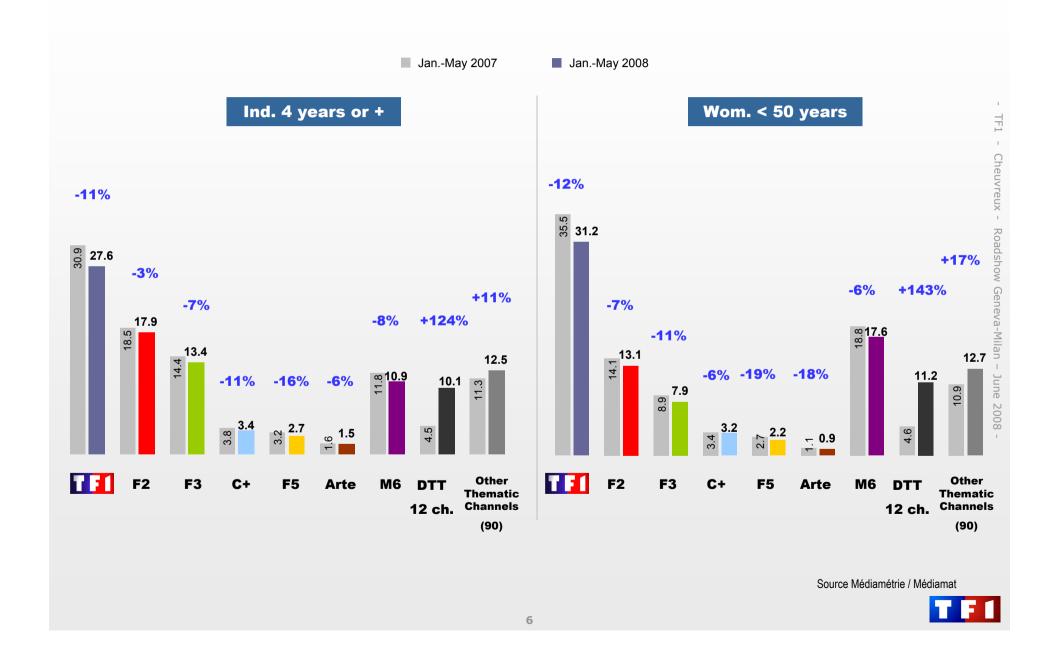
# At the end of April 2008, 65% of the French population receive more than 15 channels

Quarterly evolution: breakdown of Individual according to the number of available channels

4 years or + equipped TV



# Other TV's ongoing growth impacts all national TV channels



## January – May 2008









90 channels **Other TV PRIME TIME** 

6.5 m 4.2 m 3.5 m 3.1 m

**ACCESS** 

3.9 m



3.1 m





# TF1, the most attractive channel

## **Audience share**

| From Jar   | nuary to Ma | ay 2008   |       |   |  |       |     |
|--|-------------|---|-------|---|--|-------|-----|
| Mediamat<br>environment*<br>(i.e. ~65% multichannel penetration) |             | DTT environment* (100% TNT)  Degree of résistance |       | Cabsat Degree of environment** résistance |  |       |     |
| TF1  | 27.6%       |   | 27.6% | 100%                                      |  | 24.9% | 90% |
| France 2   | 17.9%       |   | 16.4% | 92%                                       |  | 12.9% | 72% |
| France 3   | 13.4%       |   | 11.9% | 89%                                       |  | 9.0%  | 67% |
| M6   | 10.9%       |   | 10.7% | 98%                                       |  | 8.6%  | 80% |

: the best resistance to the market fragmentation

The market fragmentation widens the gap between TF1 and its competitors

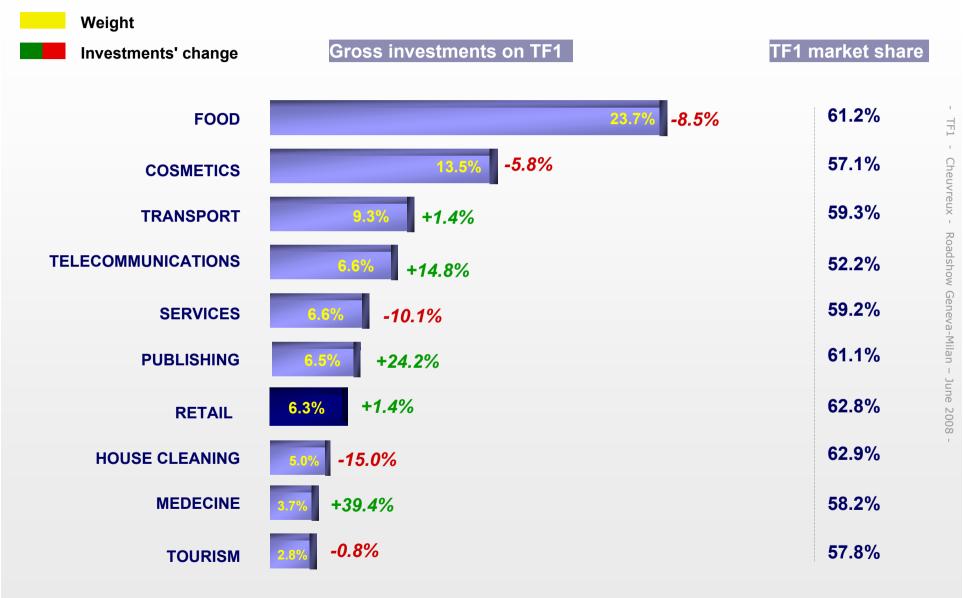


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<sup>\*</sup> Source: Médiamétrie - Mediamat - Ind. 4 years or + - From January to May 2008

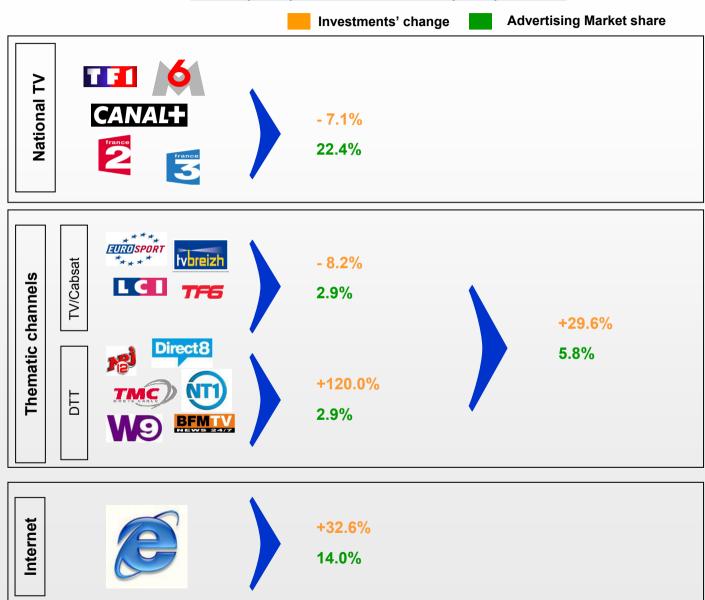
<sup>\*\*</sup> Mediacabsat V14 September to February 2008

# Advertising revenues broken down by sectors (Jan-May 08)



# **Advertising market evolution**

January - April 2008 vs. January - April 2007

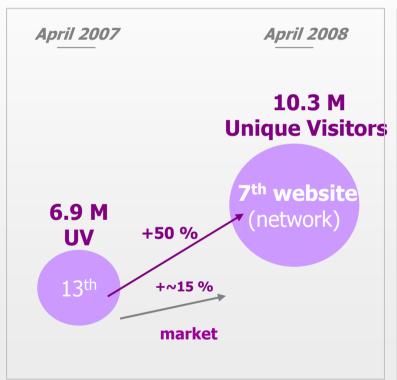




# TF1 network is established in the top 10 French websites



Websites are competitive in their theme





TF1 Global Media: grabbing new media audience and monetizing it through advertising revenue

Sources: Panel NNR Médiamétrie April 2008 - Home & Work Internet application excluded





A full integrated process from script to production in passing by acquisition



# Improving our performances

€М 2007 62%: TF1 channel advertising revenue 38%: Diversifications Better monetizing our audiences: Acting as a Global Media **Extending advertising agency competencies External and organic growth** 2,763 Consolidated revenue **Developing our free-to-air offer** Good performances of TMC Reinforcing our pay-TV offer: Reorganisation of the discovery channels No more advertising on state-owned TV channels **Putting into force the European Directive Changing the anti-concentration regulation** Earlier launch of the "bonus channel" **Acquisition of an other DTT channel?** 

## Improving our performances

€М 2007 30%: production investment / broadcasting and levies (~ € 460 M) = linked to regulation 40%: non regulated programmes (~ € 650 M) = target of stabilization 30% charges (~ € 400 M) TF1 channel operating = optimization (1,508)expenses Stabilization of programming costs Renegotiation of content agreements (entertainment and sport) Renewal of the Endemol agreement, reengineering of the In-house production division Implementation of synergies for right acquisitions **Setting up a Purchase Department First results** Day-to-day cost control **Limiting production constraints** Flexibility in broadcasting obligations Transmission costs reduction with the switch off **Purchase Department Diversifications expenses** (950)Day-to-day cost control Closing non-profitable activities



# Improving our performances

## **Main financial targets**

- 2008 consolidated revenue : ~ 3%
  - The current situation of the media market
  - Uncertain economic environment
  - Lack of visibility on the regulatory framework
- Diversified activities: 50% of consolidated revenue in 2011/2012
- Consolidated EBITDA margin in 2011/2012 : ~ 20%
- Programming costs stabilization



# **Appendix**



# **Specific datas**

## **TF1 channel advertising**

- The current situation of the media market
- The uncertain economic environment
- The lack of visibility on the regulatory framework

## **TF1 channel programming costs**

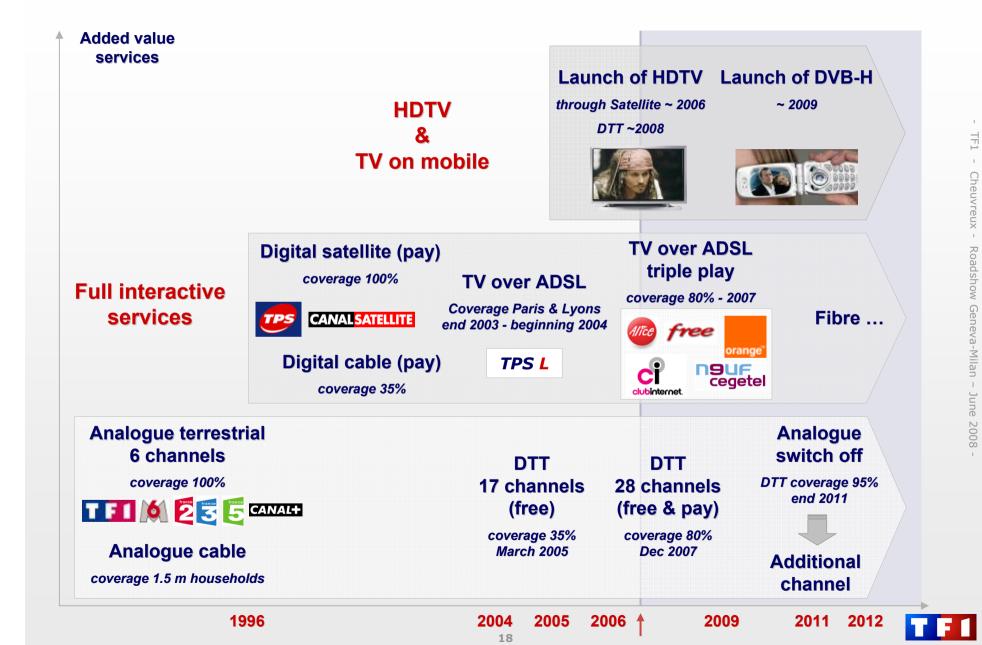
- 2008 Euro : around €50 m
- 2010 Football World Cup: €120 m; 2014 Football World Cup: €130 m
- 2011 Rugby World Cup: ~ €50 m;
- Stabilization target in 2011/2012

## **Targets**

- Consolidated Revenue FY 2008 : ~ 3%
- 50% of total revenue from diversification in 2011/2012
- Consolidated EBITDA margin : ~ 20% in 4 to 5 years from now



# A more and more competitive environment



# **Digital Terrestrial Television**

### 17 free-to-air channels + canal bonus in 2011















News

Generalists









Music

Mini generalists TMC













Youth

## 11 paying channels

**Premium** 









**Sport** 

Mini generalists





CANAL+



News



A B 1



Youth





**Documentaries** 



**TF1 Group channels** 



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# France: The most regulated market in Europe

# **TF1: legal environment**

### **ADVERTISING**

Duration: daily average: 6 ' / hour

max: 12 ' / hour

Sector non authorized to advertise on TV: cinema...

- Sliding hour measurement vs. o'clock hour in Europe
- Interruption of programmes: 1 ad break max /movie
- Advertising on France's Public Televisions

### **PROGRAMMING**

■ Investment obligations in French and EU programmes (16% of ad. revenue in TV dramas. 3.2% in Movies ...)

■ Broadcast: max. 192 movies / year

min. 1.000 hours of children's programmes

min. 800 hours of news programmes

### **SHAREHOLDING**

49% ownership law

Deregulation could come in Europe & France



# **Agenda**

July 31
 H1 2008 Revenue & Accounts

August 1 Analysts Meeting

November 13
 Q3 Revenue & Accounts





## **Contacts**



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